

# Welcome to the *Climate-Safe Infrastructure* Webinar Series

Supporting AB2800 and the Work of California's Climate-Safe  
Infrastructure Working Group

May 17, 2018 | 12-1pm



# Hosts



**Juliette Finzi Hart** | USGS

Co-Facilitator of CSIWG's work

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# AB 2800 (Quirk): Purpose

Examine how to integrate scientific data concerning projected climate change impacts into state infrastructure engineering, including oversight, investment, design, and construction.



# AB2800 Working Group and Support Team

## The Climate-Safe Infrastructure Working Group

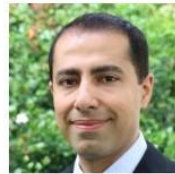
### Co-Facilitators



**Juliette Finzi Hart**  
USGS



**Susi Moser**  
Susanne Moser  
Research & Consulting



**Amir Aghakouchak**  
UC-Irvine



**Bruce Swanger**  
Cal-Trans



**Chester Widom**  
DGS, State Architect



**Cis Liban**  
L.A. Metro



**Dan Cayan**  
UC-San Diego, SIO



**David Groves**  
RAND



**Nancy Ander**  
DGS, Off. of Sustain.



**Deb Niemeier**  
UC-Davis



**James Deane**  
High-Speed Rail Auth.



**John Andrew**  
DWR



**Kristin Heinemeier**  
Realized Energy



**Kyle Meng**  
UC-Santa Barbara



**Martha Brook**  
CEC



**Noah Diffenbaugh**  
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**Gurdeep Bhattal**  
Cal-Trans



**Robert Lempert**  
RAND

### Project Team



**Keali'i Bright**  
Natural Resources  
Agency



**Elea Becker Lowe**  
Natural Resources  
Agency



**Joey Wall**  
Natural Resources  
Agency



**Guido Franco**  
California Energy  
Commission

# AB 2800 (Quirk): Scope of Assessment and Recommendations

The working group shall consider and investigate, at a minimum, the following issues:

- (1) **informational and institutional barriers** to integrating climate change into infrastructure design.
- (2) **critical information needs** of engineers.
- (3) **selection of appropriate engineering designs** for different climate scenarios.



# The *Climate-Safe Infrastructure* Webinar Series

## Purpose

- Hear from others elsewhere with relevant experience and expertise.
- Hear from CSIWG members.
- Educate and engage with interested stakeholders on climate change and infrastructure issues.

## Sample of Webinar Topics

- What climate science can offer
- Various sectoral perspectives
- Processes of changing engineering standards and guidelines
- Holistic infrastructure planning and management
- Financing climate-safe infrastructure
- And others...



# INFRASTRUCTURE WE

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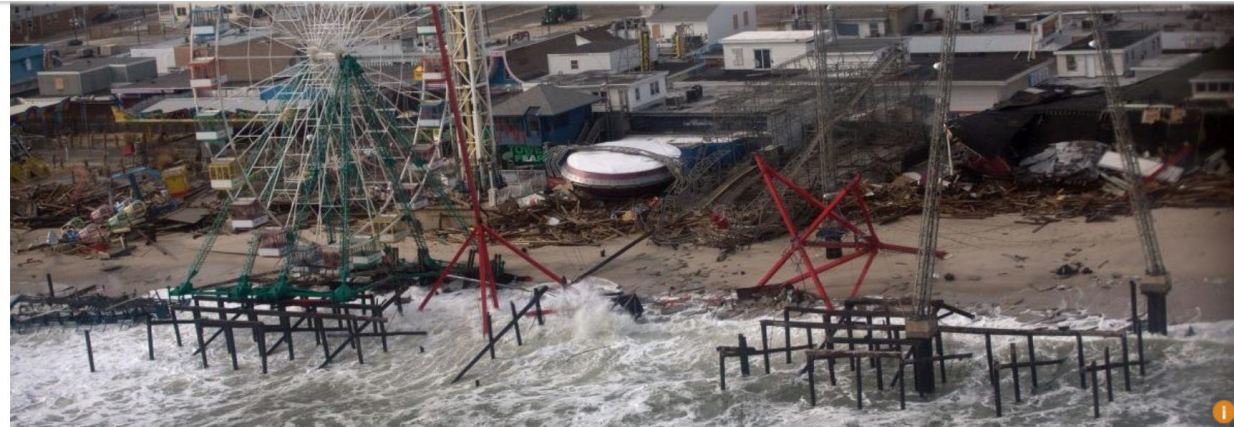
## Union of Concerned Scientists

Science for a healthy planet and safer world

[ BLOG ] UNION OF CONCERNED SCIENTISTS

SEARCH

email@email.com



Dr. Cris B. Liban, P.E., ENV SP  
Fellow of the American Society of  
Civil Engineers

[MORE SCIENCE NETWORK  
POSTS >](#)  
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## THE BRIDGE

CONNECTING SCIENCE AND POLICY

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## Building the Right Project: An Engineer's Perspective on Infrastructure Adaptation to Extreme Weather Events

DR. CRIS B. LIBAN, P.E., ENV SP, [UCS SCIENCE NETWORK](#), UCS | MAY 16, 2018, 3:20 PM EDT

MAY 14, 2018

## Infrastructure Helps Us, But Who's Helping Infrastructure?

Posted by [Annika Deurlington](#)

# A Couple of Housekeeping Items



- Please type your questions for presenters into the chat box
- We will try to answer as many as possible after the presentations
- Answers to remaining questions will be posted on the website



# Financing the Future: Challenges & Opportunities in the Building Sector



**Andreas Georgoulas**  
Research Director  
Harvard University Zofnass  
Program for Sustainable  
Infrastructure



**Shalini Vajjhala**  
Founder & CEO  
re:focus partners



**David Dodd**  
Chairman & President  
International Resilience Center

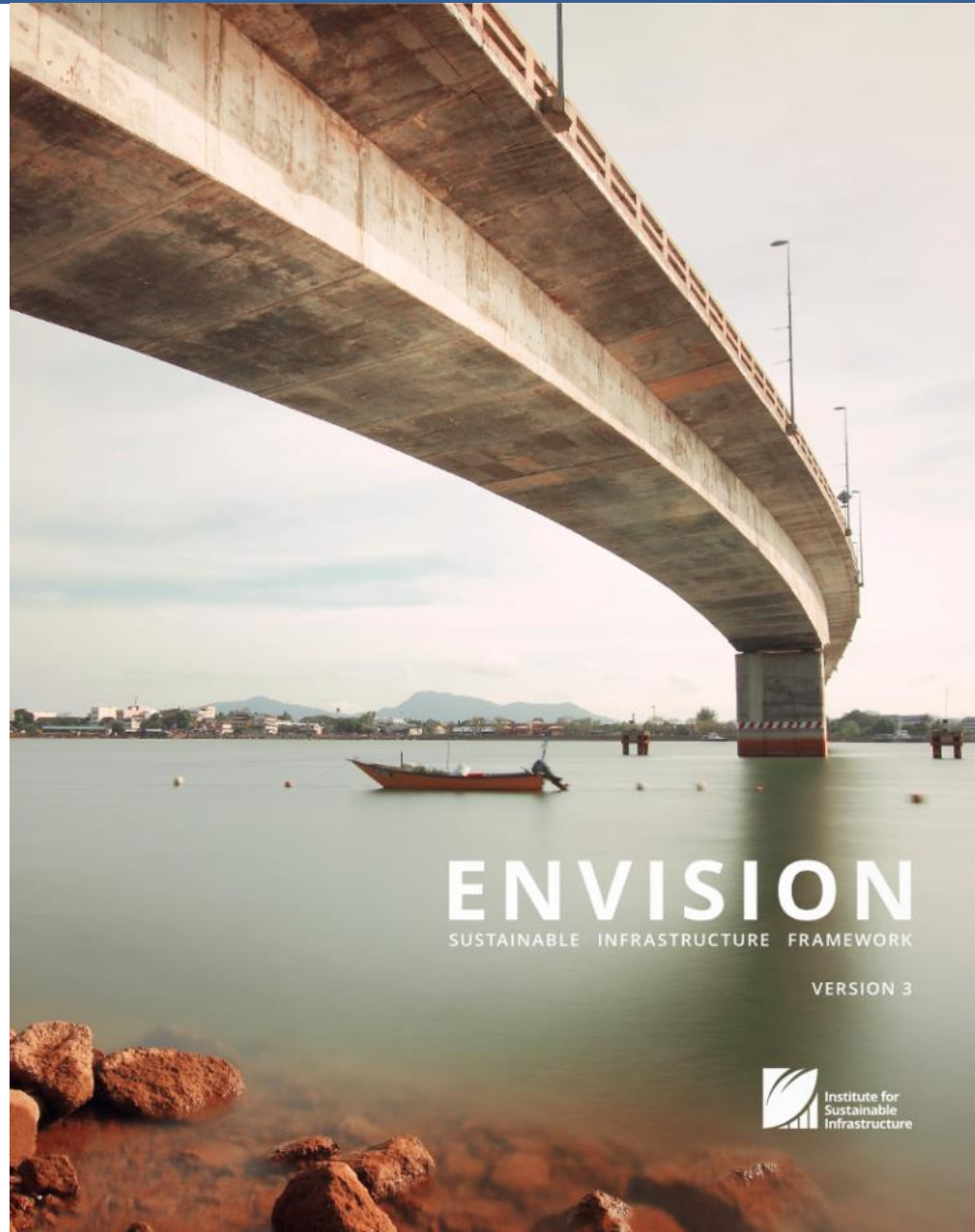


# Infrastructure Financing I: Innovative Instruments, Approaches and Partnerships

Dr. Andreas Georgoulas  
May 17, 2018



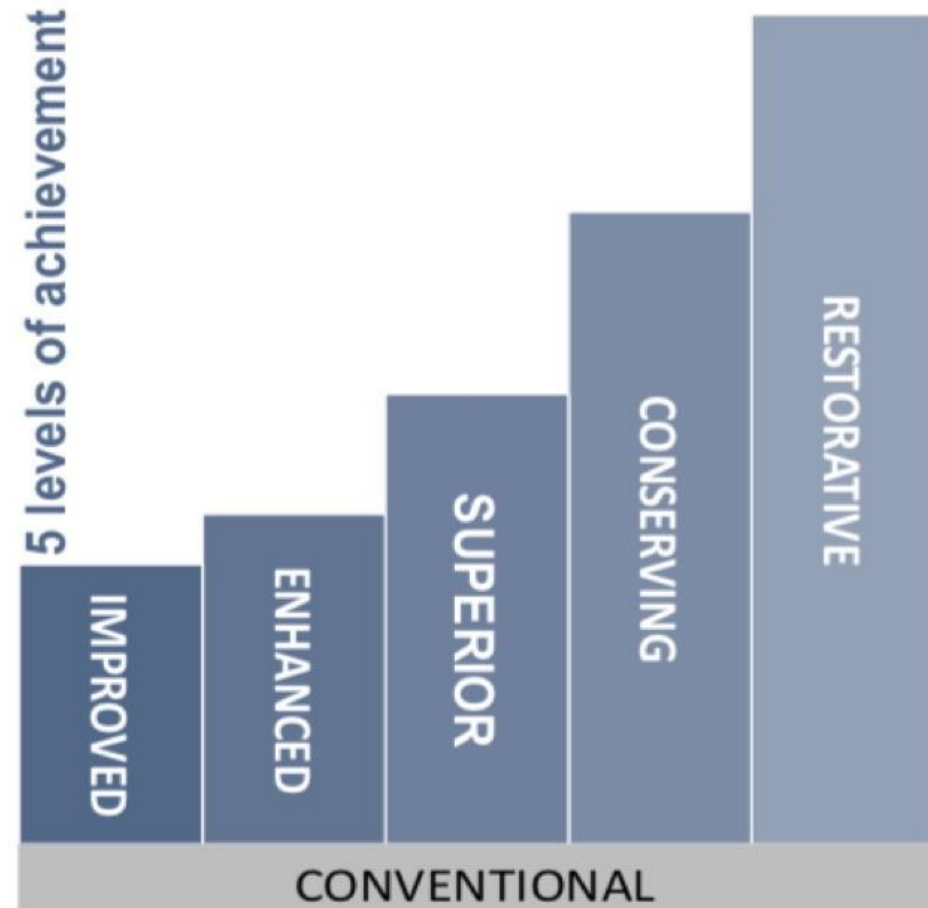
# The Envision Rating System





# The Envision Rating System

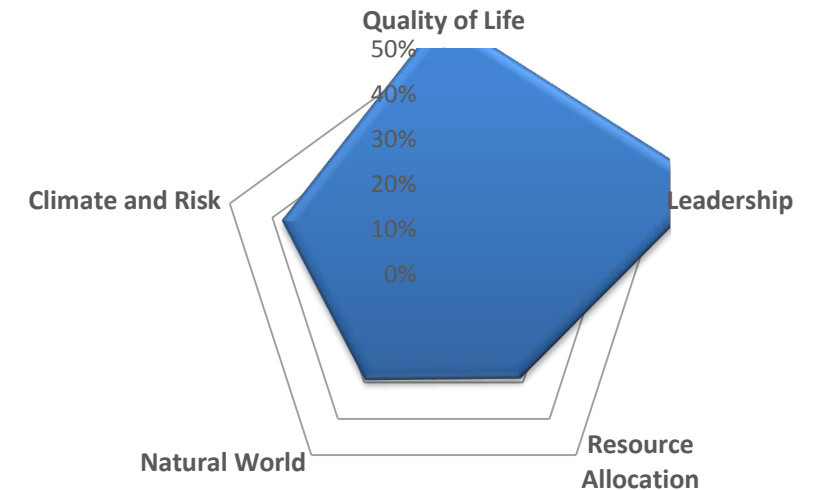
A set of 64 **quantitative and qualitative indicators** that identify and measure critical sustainability issues and provide recommendations for improvement.



# The Envision Rating System

SANTO ANTONIO HYDROPOWER PLANT PLANTA HIDROELÉCTRICA SANTO ANTONIO			IMPROVED MEJORA	ENHANCED AUMENTA	SUPERIOR SUPERIOR	CONSERVING CONSERVA	RESTORATIVE RESTAURA
QUALITY OF LIFE CALIDAD DE VIDA	PURPOSE PROPÓSITO	QL1.1 Improve Community Quality of Life QL1.1 Mejorar la Calidad de Vida de la Comunidad					
		QL1.2 Stimulate Sustainable Growth & Development QL1.2 Estimular el desarrollo y el crecimiento sostenible					
		QL1.3 Develop Local Skills And Capabilities QL1.3 Desarrollar Capacidades y Habilidades Locales					
	COMMUNITY COMUNIDAD	QL2.1 Enhance Public Health And Safety QL2.1 Mejorar la Salud Pública y la Seguridad					
		QL2.2 Minimize Noise And Vibration QL2.2 Minimizar ruidos y vibraciones					
		QL2.3 Minimize Light Pollution QL2.3 Minimizar Contaminación Lumínica					
		QL2.4 Improve Community Mobility And Access QL2.4 Mejorar el acceso y la movilidad de la Comunidad					
		QL2.5 Encourage Alternative Modes of Transportation QL2.5 Fomentar modos alternativos de transporte					
		QL2.6 Improve Site Accessibility, Safety & Wayfinding QL2.6 Mejorar la accesibilidad, seguridad y señalización					
	WELLBEING BIENESTAR	QL3.1 Preserve Historic And Cultural Resources QL3.1 Preservar los recursos históricos y culturales					
		QL3.2 Preserve Views And Local Character QL3.2 Preservar las vistas y el carácter local					
		QL3.3 Enhance Public Space QL3.3 Mejorar el espacio público					
	QL0.0 Innovate Or Exceed Credit Requirements QL0.0 Créditos innovadores o que exceden los requerimientos						

## Envision Assessment





# A case study: one need, three alternatives

## Alternative I:

business-as-usual, capex X

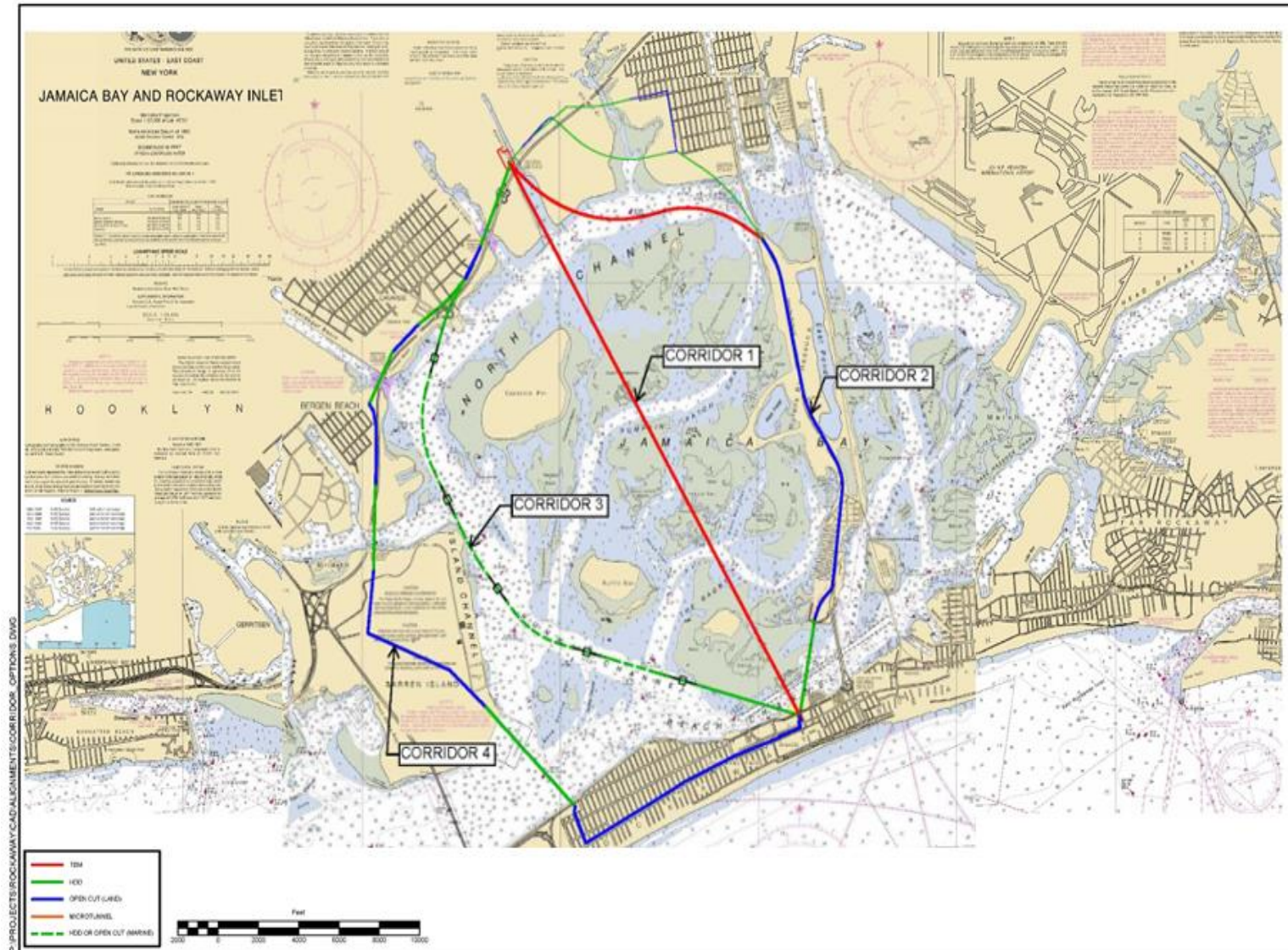
## Alternative II:

capex 1.8X, lower opex

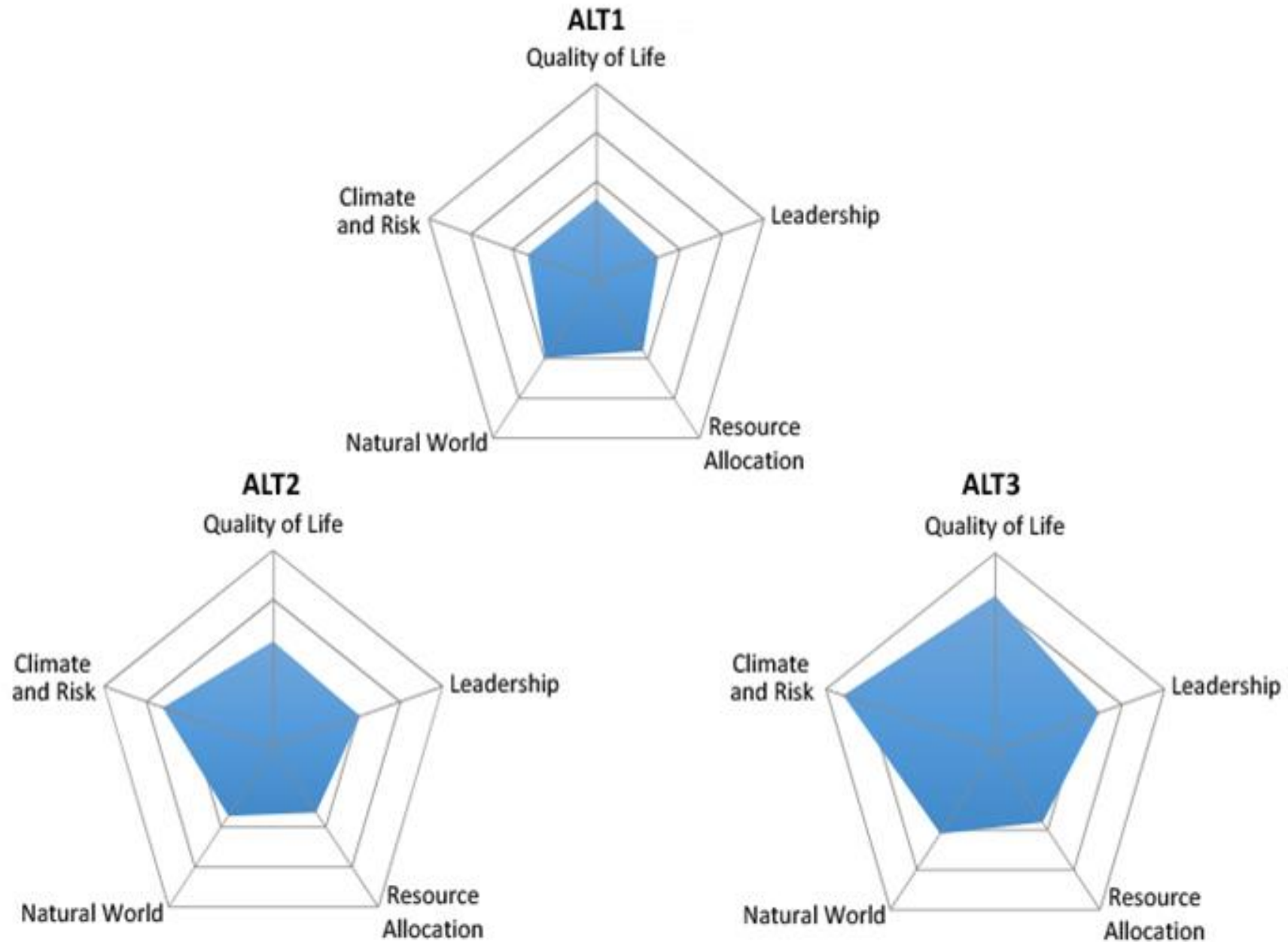
## Alternative III:

capex 1.6X, lower opex

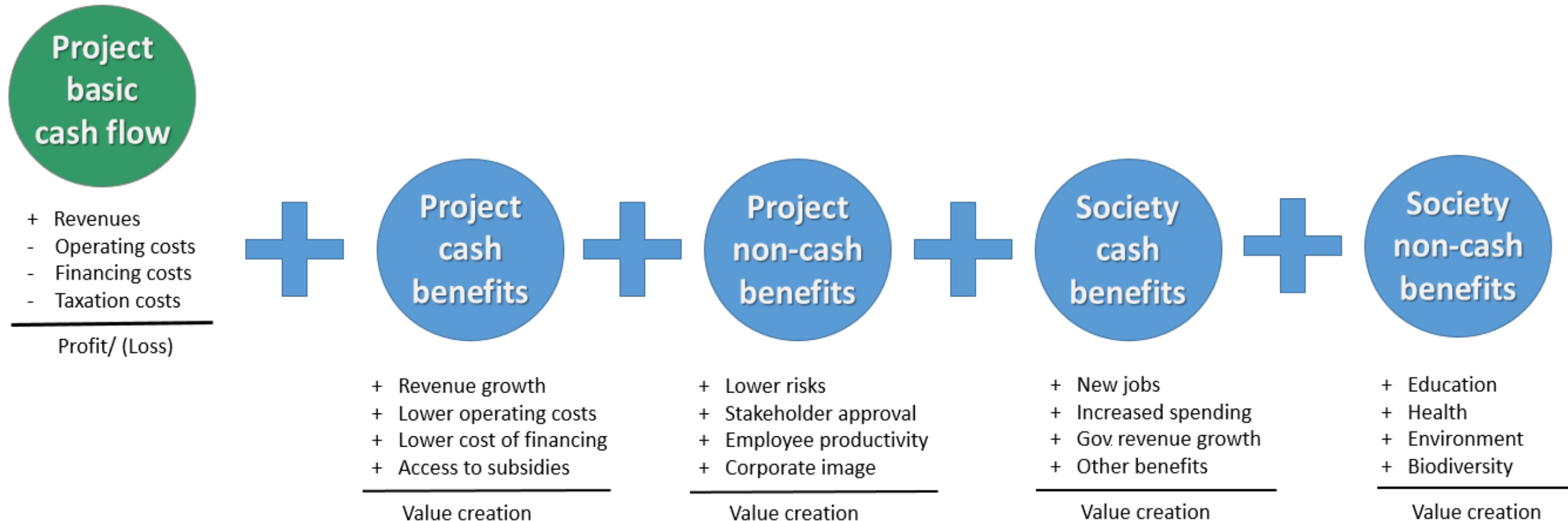
Which one to chose??



# Step 1: apply Envision

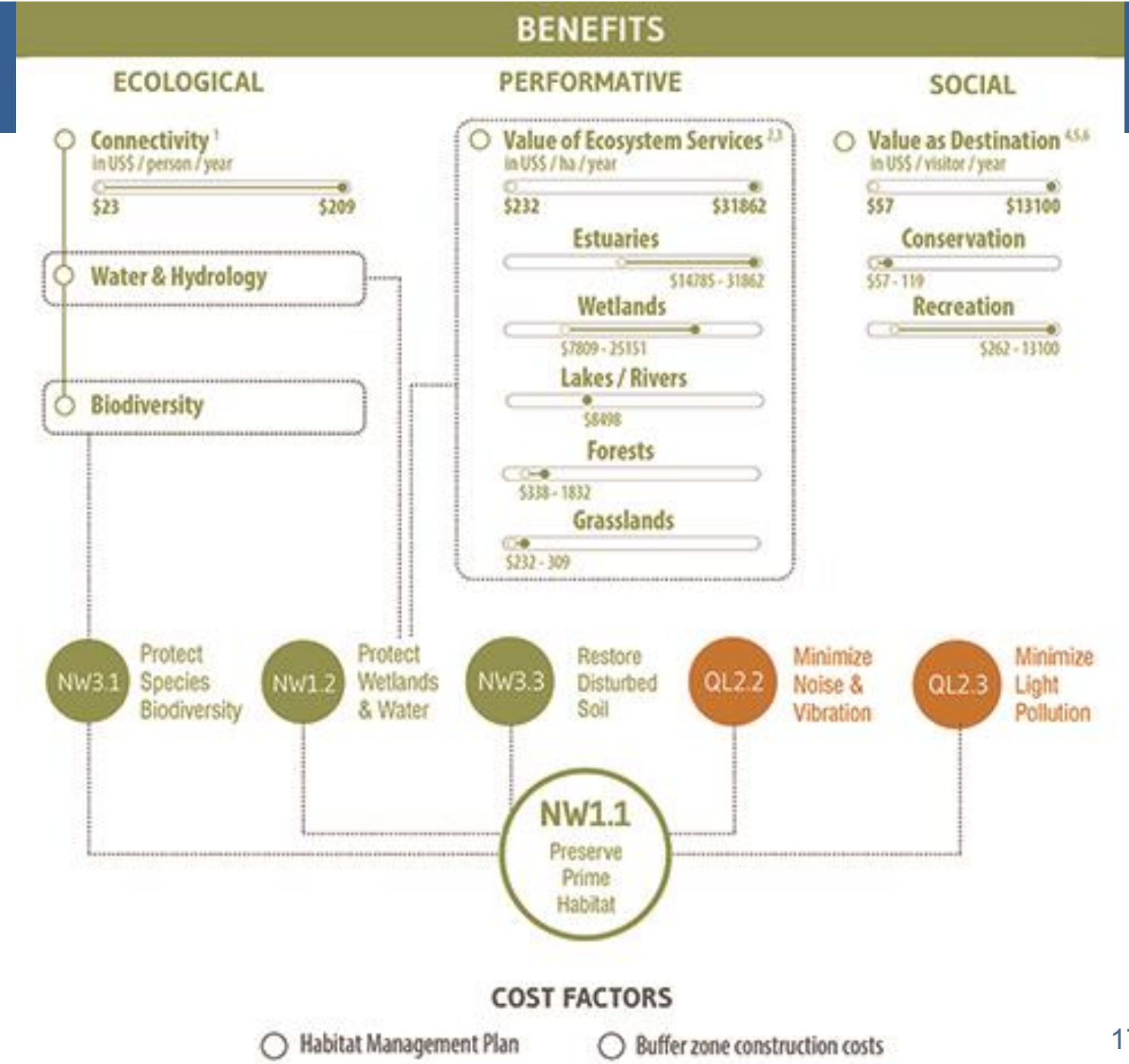


# Step 2: apply the Zofnass Economic Tool

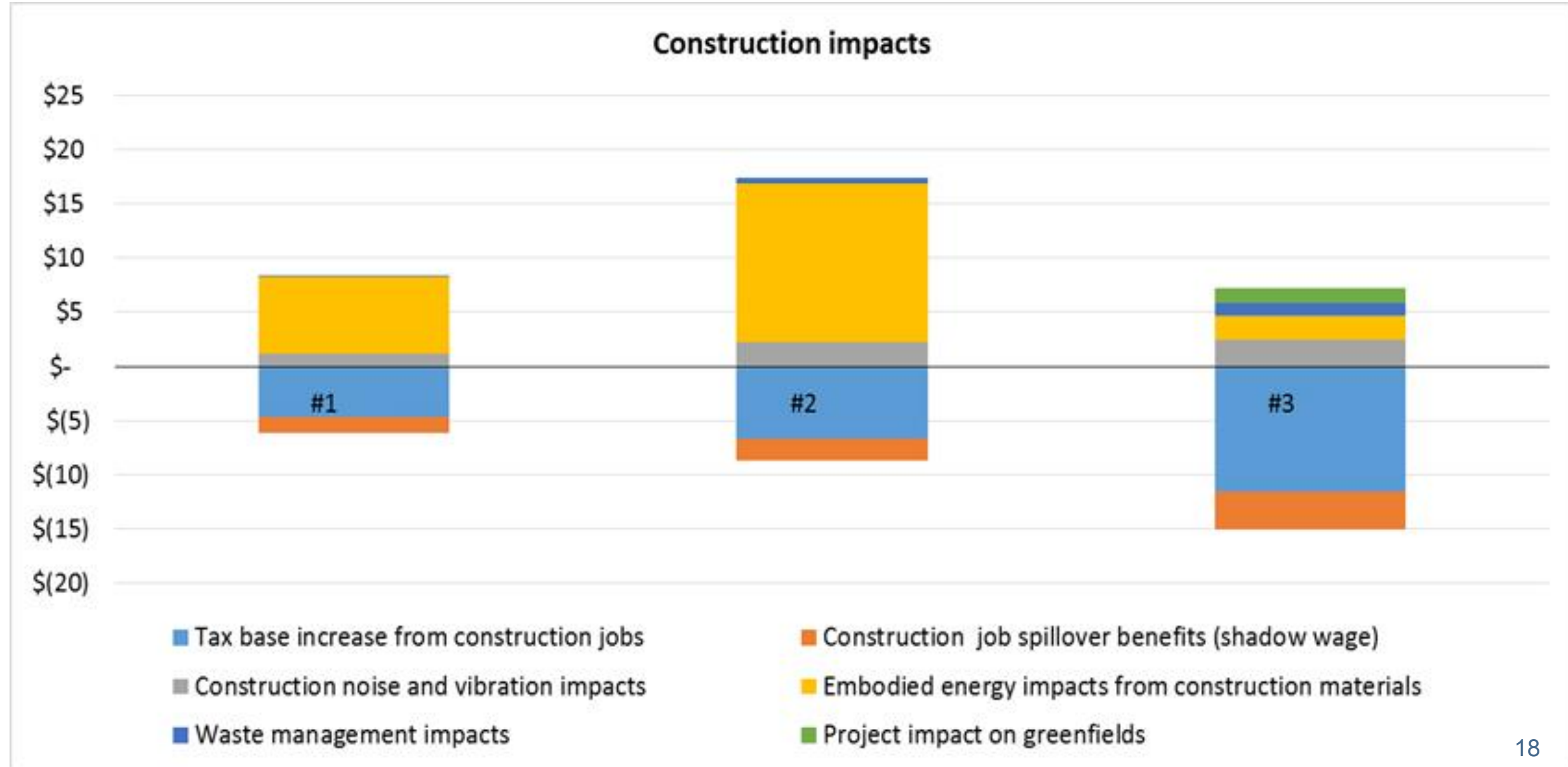




# Step 3: Quantify impacts

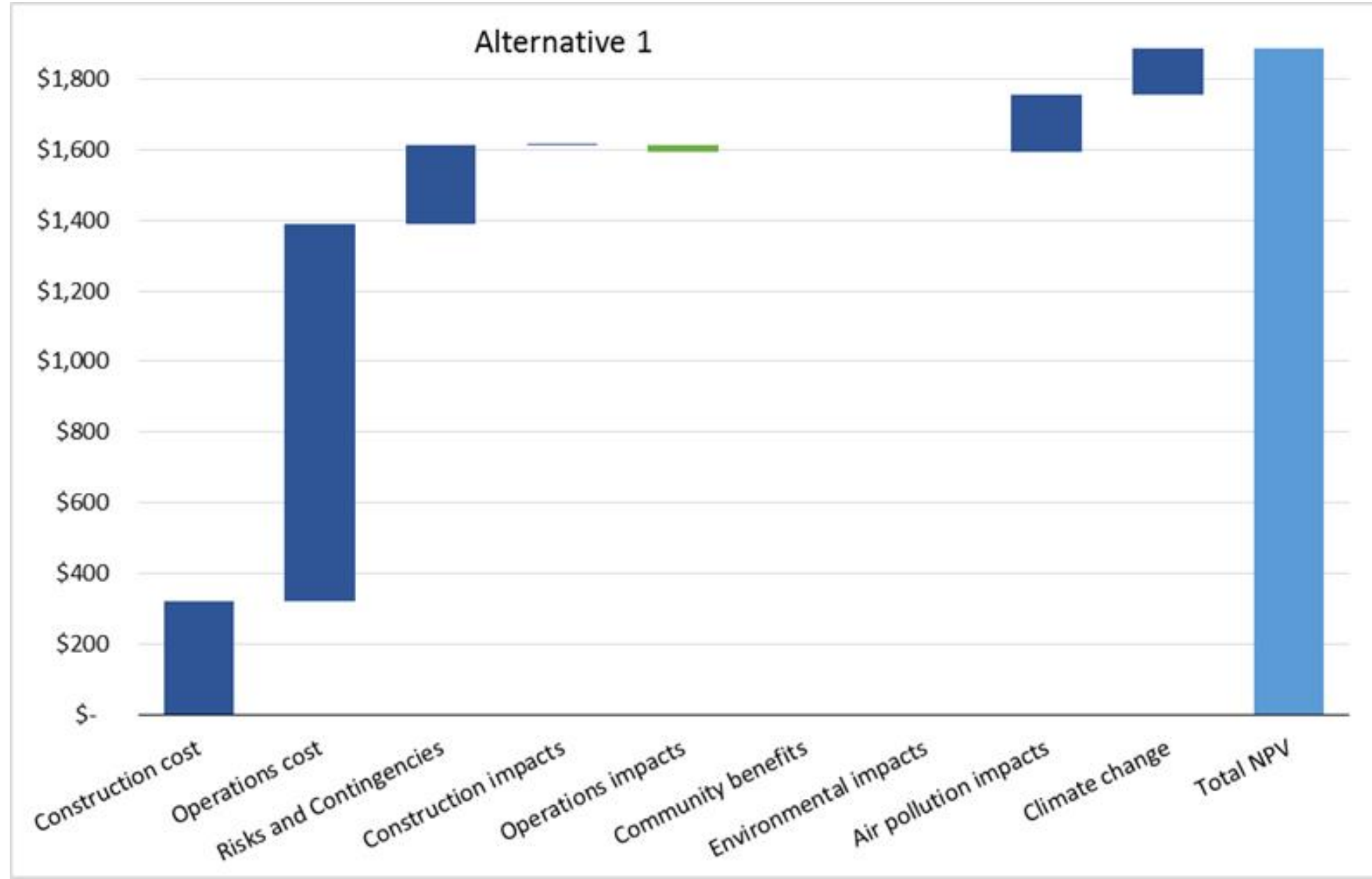


# Step 3: Quantify impacts

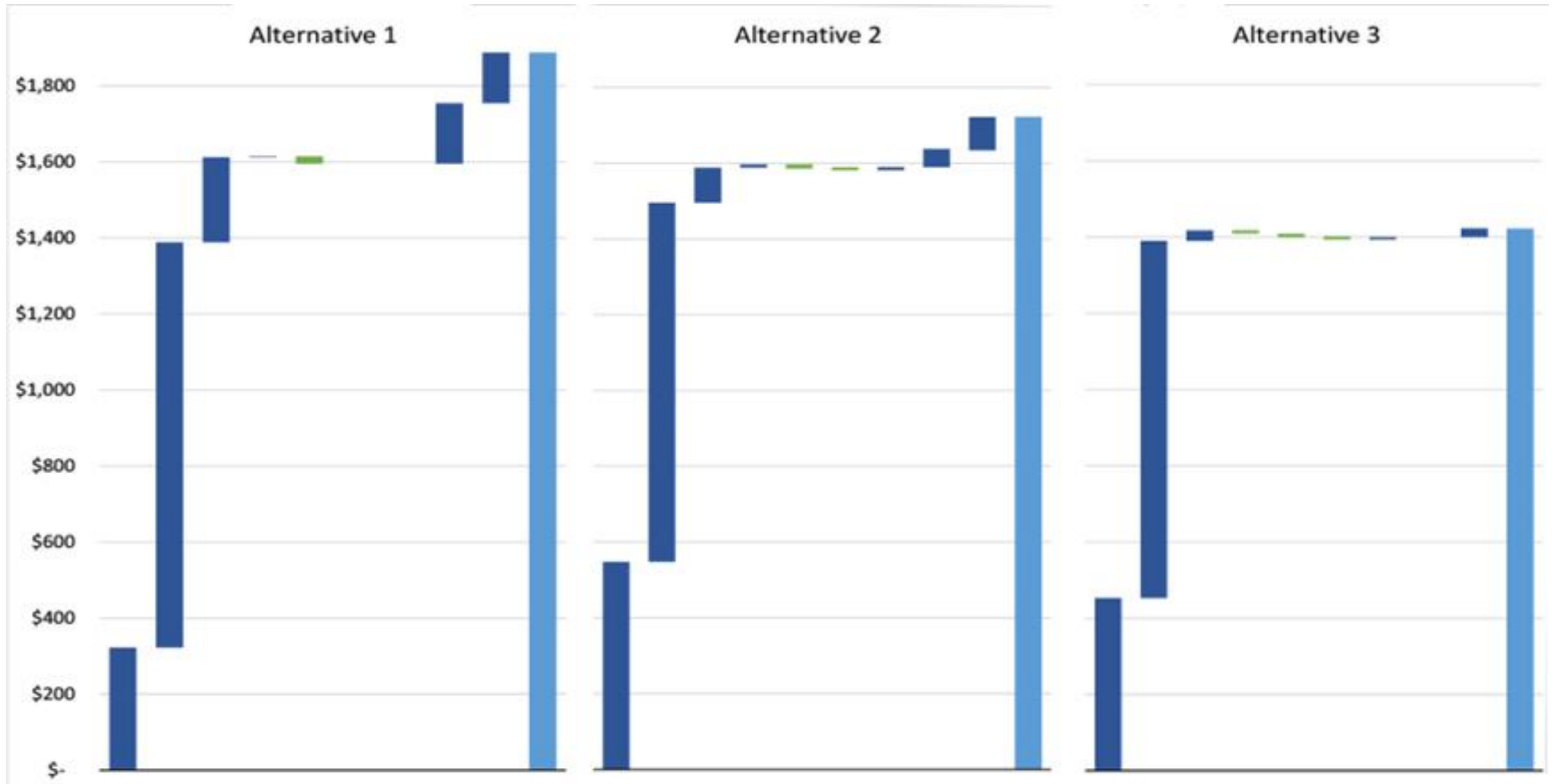




# Step 4: Examine the Life-Cycle of Impacts



# Step 5: Compare alternatives and decide





**ZOFNASS PROGRAM**  
FOR SUSTAINABLE INFRASTRUCTURE

**THANK YOU**

FOR MORE  
INFORMATION  
[www.zofnass.org](http://www.zofnass.org)

**Dr. Andreas Georgoulas**  
[ageorgou@post.harvard.edu](mailto:ageorgou@post.harvard.edu)



# **Capturing Value for Resilient Infrastructure Project Finance**

Shalini Vajjhala  
Climate-Safe Infrastructure Working Group  
[Webinar]  
March 17, 2018

# Drivers for Linking Resilience & Insurance



Image credit: [weather.gov](https://www.weather.gov)



Lucy Nicholson / Reuters



AP Photo/Mike Meadows



# Infrastructure as Financial Risk Reduction

- A lot of infrastructure is designed to reduce risk
  - Public sector assets & services are safer
  - AND insurance companies lose less money when public & private policy holders are better protected
- We developed Resilience Bonds as one way of ensuring the *financial* value created by these public investments returns to the public sector



*\*without impact on public debt limits or credit ratings*

# Three Entry Points for Cities & Utilities



- **Peril/Liability**: growing risks & expected losses
  - New Orleans Levee Systems
  - Thames Barrier (London)
- **Insurance**: required coverage or compliance
  - New York MTA (2013)
  - Amtrak (2015)
- **Project**: planned resilience projects
  - Planned Upgrade/Required Recertification
  - New Construction



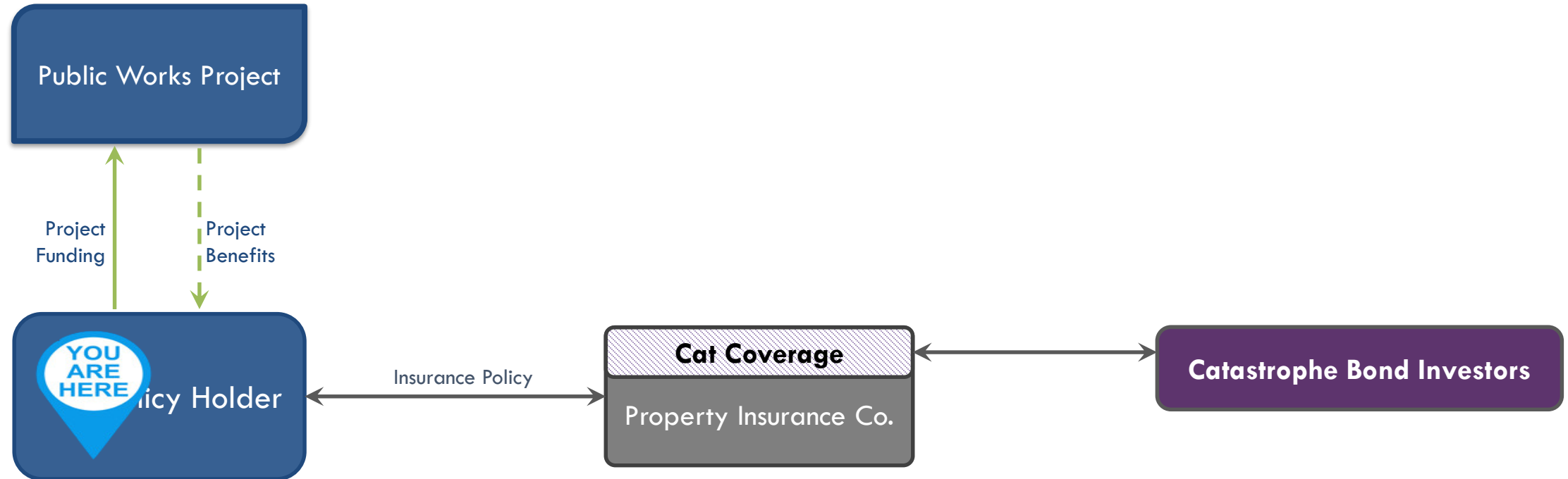


# How Resilience Bonds Work



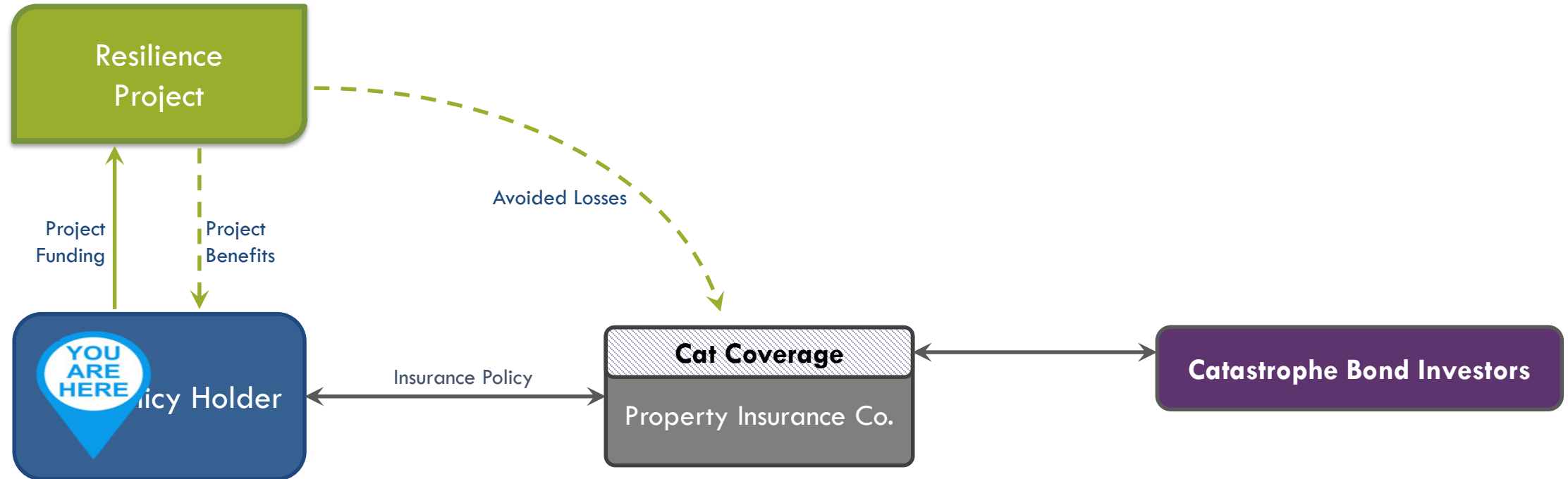


# How Resilience Bonds Work





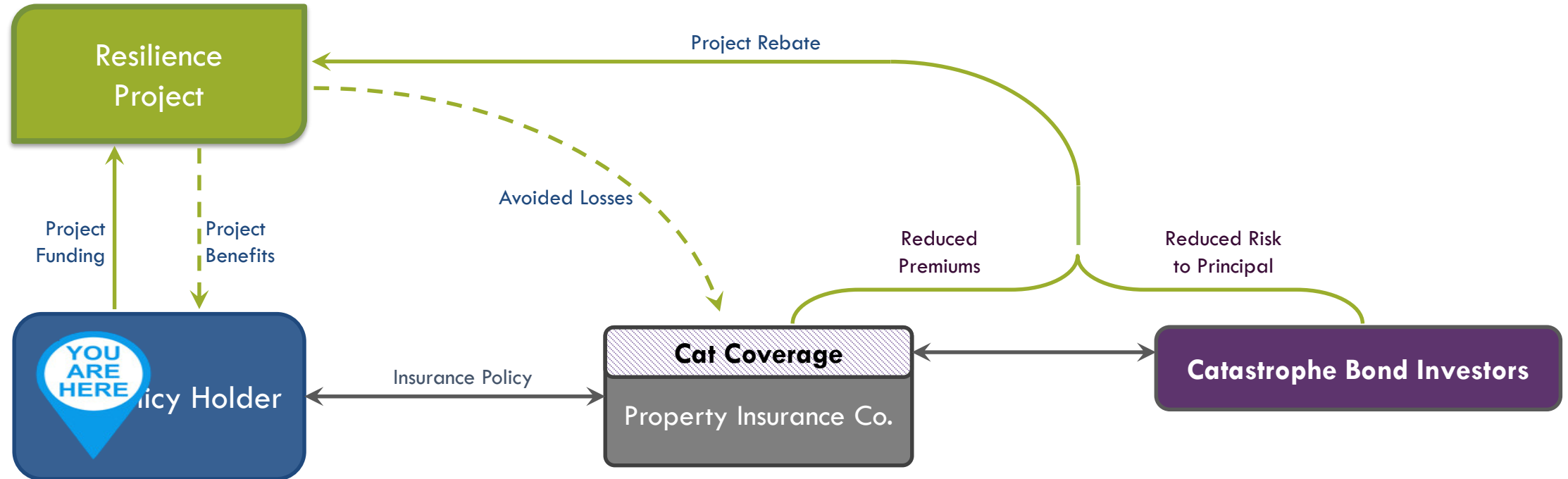
# How Resilience Bonds Work







# How Resilience Bonds Work



# Benefits of Resilience Bonds

## 1. Fill Project Funding Gaps

- Rebates can be securitized to cover up-front budget shortfalls or fund future project phases
- Savings can cover O&M costs or addt'l insurance

## 2. Help Meet Insurance Compliance Obligations

- Existing federal disaster assistance requirements
- Potential new req's (i.e. FEMA Disaster Deductible)

## 3. Enhance Project Design Integrity

- Create additional financial benefits, where catastrophe protections also reduce chronic risks

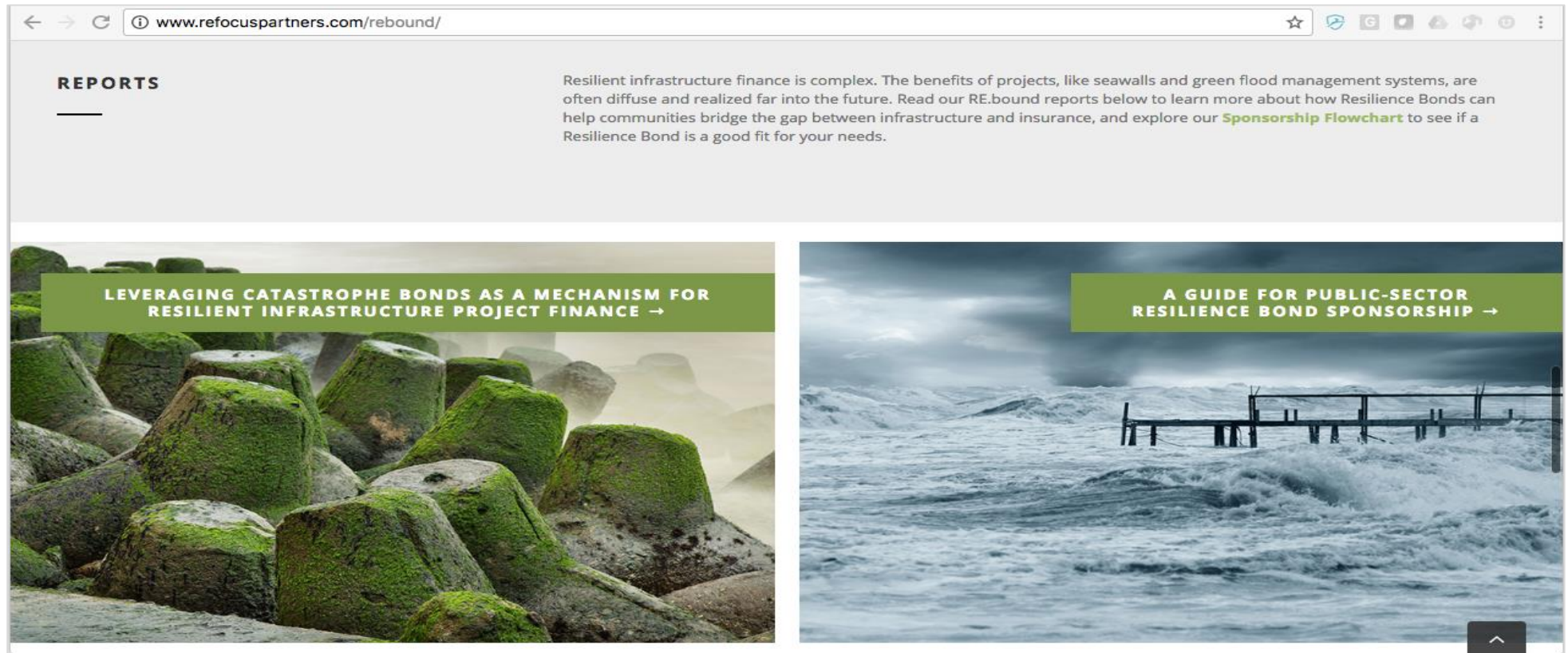


## 4 Ways We Create Opportunities for Financing Protection & Prevention

1. Finding the 'Biggest Losers': Who is currently losing money or facing a near-term shortfall without a specific resilience investment?
2. Busting Silos: Identifying value across sectors.
3. Fostering Flexibility: Linking revenue & non-revenue generating projects and services.
4. Linking Physical & Financial Protection: Leveraging insurance-linked finance.



*Questions?* Read more at: [www.refocuspartners.com/rebound](http://www.refocuspartners.com/rebound)







# Building Resilience Through Public Private Partnerships

Presented to the  
AB2800 Climate-Safe  
Infrastructure Webinar

May 17, 2018

Presented by IRC--The  
International Resilience  
Center ([www.ippprc.org](http://www.ippprc.org))





# The Cost of Not Investing in Resilience is Huge

- “With the total of last year’s disasters costing nearly the same as Denmark’s gross domestic product, which the World Bank tallied at \$306.9 billion in 2016, we cannot simply react to disasters anymore, but embrace a world proactively built to mitigate and withstand the changes in our climate....without the assurances of evidence-based research to guide the design, creation, and impact of new infrastructure, there is little hope for a sustainable future anywhere.”
  - “Staggering Costs: The Economics of Sustainable Infrastructure” by Michelle Wyman, Executive Director, U.S. National Council for Science and the Environment
- A small investment may produce significant returns for both public and private sectors through reduced loss and suffering



# Resilience-Focused Public Private Partnerships

- Example: New Orleans Iconic Art-Deco “Big Charity” Public Hospital
- Massive 1.2mm sq. ft. public hospital--flooded, condemned
- Federal and State governments could not afford the added investment needed to produce resilient facilities, specifically a new super-resilient emergency facility
- Of the 1,170 deaths from Katrina, estimated **520** were in acute medical care prior to the storm
- Construction of new, 450-bed facility with extremely resilient emergency care facility-\$1.1 b
- Non-profit health foundation partnered in building, operation

Source	Funding	Operation
Federal	\$642m	Public Health
State	\$279m	State University Medical School
Private	\$143m	Management



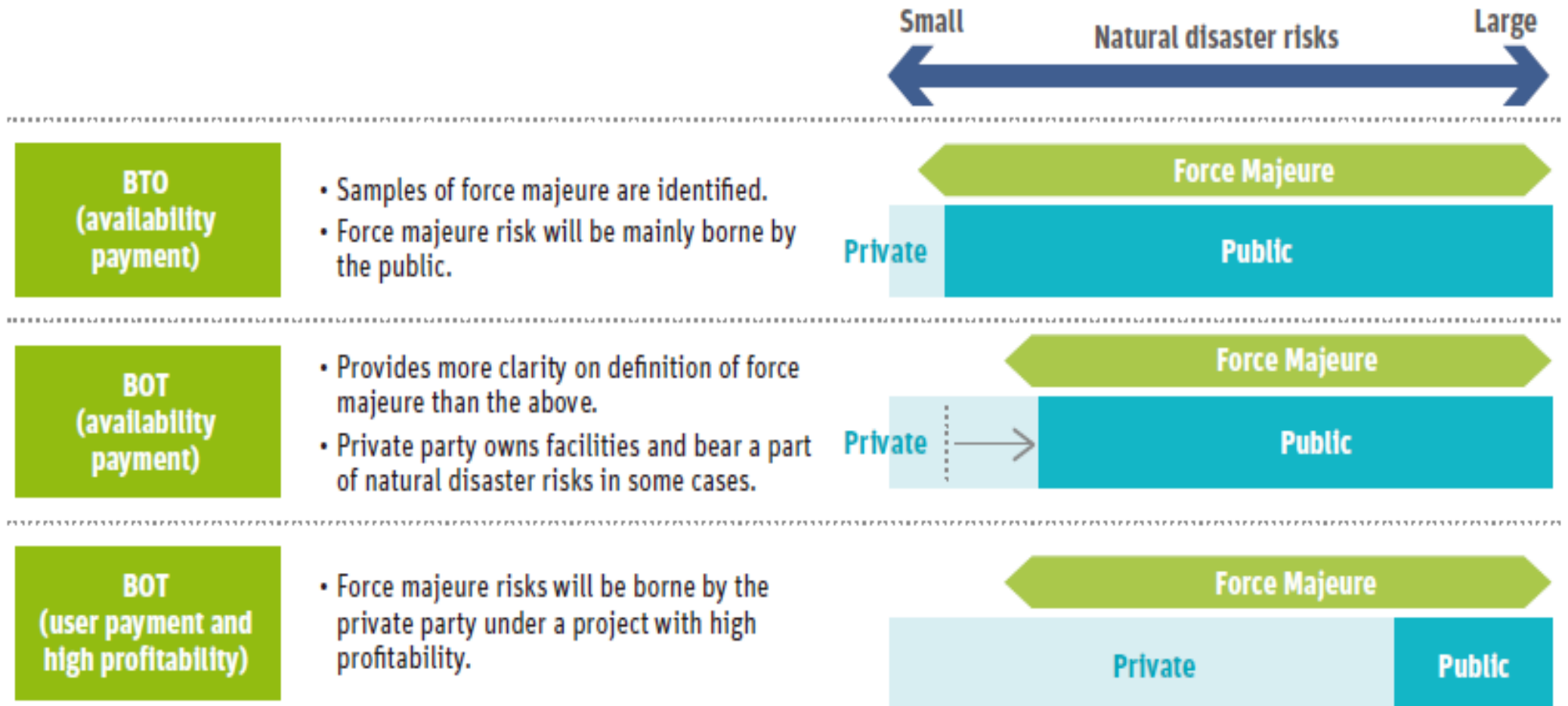
# Other examples of PPP for Resilient Infrastructure

- 1. Indian Ocean Tsunami (2004)—two companies, CH2M Hill and ARUP Group, raised \$80,000 and \$370,000 respectively internally in a show of goodwill, leading to the following:
  - CH2M Hill was granted concession to construct water treatment plants in Sri Lanka and Indonesia in partnership with GE, ongoing services to the Sri Lanka Tsunami Reconstruction Program, and construction of two water treatment plants in Maldives
  - ARUP received several contracts for technical advisory services
- 2. Japan East Coast Earthquake and Tsunami (2011)—Japan fully embraced PPP as a way to both more effectively rebuild and lessen “force majeure”—unforeseeable circumstances that prevent someone from fulfilling a contract. Full report is available for free download:
  - <http://documents.worldbank.org/curated/en/479931516124878843/pdf/122703-WP-PUBLIC-P161727-ResilientInfrastructurePPPJapanCaseStudyFINALweb.pdf>



# Japan's Methodology—Transfer of Disaster Risk

## Transfer of Natural Disaster Risks in PPP Projects, by Project and Payment Type



Note: BOT = build-operate-transfer. BTO = build-transfer-operate. PPP = public-private partnership. "Availability payment" refers to government payment of unitary charges to operators. "User payment" refers to payment to operators from user fees.

# Aichi Toll Road: Risk Sharing Policy

Disaster type	Events for which additional costs are borne by the public sector
Earthquake	<ul style="list-style-type: none"><li>• Damage based on normal social conventions</li></ul>
Heavy rain	<ul style="list-style-type: none"><li>• Maximum rainfall of 80 millimeters or more in 24 hours</li><li>• Even if the rainfall is below the above standard, it is considered heavy rain if the hourly rainfall is significant (20 millimeters or more), provided that the hourly rainfall is observed at the nearest weather observation station (managed by the public corporation) from the damaged place.</li></ul>
Storm	<ul style="list-style-type: none"><li>• Maximum wind speed of 15 meters per second or more (average in 10 minutes)</li></ul>
High tide, storm surge, tsunami	<ul style="list-style-type: none"><li>• Extraordinarily high tide, storm surge, or tsunami caused by a storm or its aftermath with relatively nonminor damage</li></ul>

The public sector shall bear the cost if the concessionaire cannot foresee or cannot be reasonably expected to establish measures to prevent additional costs. More precisely, additional costs resulting from natural disasters that fall under force majeure would be borne by the public sector if (a) the disaster recovery project is in accordance with the National Government Defrayment Act for Reconstruction of Disaster Stricken Public Facilities, and (b) the public sector agrees that there were no reasonable measures that the concessionaire could have taken to prevent the additional costs from being incurred because the event was unforeseeable.

Source: Contract documents, Aichi Toll Road Project.



# Proposed Framework-Resilient PPPs-World Bank

Area \ Actor	International Organization	Awarding Authority	Private Sector
<b>Policy and Legal Framework</b>	<ul style="list-style-type: none"> <li>• Foster political will on resilience</li> <li>• Bolster DRM and resilience in PPP technical assistance</li> <li>• Encourage emphasis on climate risk in public investment management frameworks</li> <li>• Strengthen country's capacity to make robust decisions in face of uncertainties</li> </ul>	<ul style="list-style-type: none"> <li>• Introduce flexibility into existing PPP policy frameworks to enable integration of resilience</li> <li>• Level the playing field on disaster risk and resilience in PPP procurement</li> <li>• Review language of PPP contracts</li> </ul>	<ul style="list-style-type: none"> <li>• Promote awareness of climate and disaster risk in insurance</li> <li>• Support to improve disaster resilience by advisers</li> </ul>
<b>Project Preparation and Structuring</b>	<ul style="list-style-type: none"> <li>• Bolster climate risk and resilience in PPP technical assistance</li> <li>• Strengthen country's capacity to make robust decisions in face of uncertainties</li> <li>• Leverage climate finance and financial risk mitigation instruments</li> </ul>	<ul style="list-style-type: none"> <li>• Incorporate climate and disaster resilience in project preparation and transaction structures</li> <li>• Level the playing field on climate risk and resilience in PPP procurement</li> </ul>	<ul style="list-style-type: none"> <li>• Shareholders: Understand implications of natural disaster for investment performance</li> <li>• Insurers: Promote awareness of climate risk in insurance</li> <li>• Advisers: Develop capacity on climate resilience by advisers</li> </ul>
<b>Procurement</b>	<ul style="list-style-type: none"> <li>• Leverage climate finance and financial risk mitigation instruments</li> </ul>	<ul style="list-style-type: none"> <li>• Incorporate climate and disaster resilience</li> </ul>	<ul style="list-style-type: none"> <li>• Insurers: Promote awareness of climate risk in insurance</li> <li>• Advisers: Develop capacity on resilience</li> </ul>
<b>Implementation</b>		<ul style="list-style-type: none"> <li>• Harness private sector DRM expertise</li> </ul>	<ul style="list-style-type: none"> <li>• Project company: Incorporate resilience measures through project life cycle</li> </ul>
<b>Risk Transfer and financing</b>	<ul style="list-style-type: none"> <li>• Leverage climate finance and financial risk mitigation instruments</li> </ul>		<ul style="list-style-type: none"> <li>• Lenders: Incorporate DRM and resilience in lending criteria and loan covenants</li> </ul>



# Australia's TISN-CIR: Programmatic Best Practice Building PPP for Resilience at a National Scale

- Trusted Information Sharing Network for Critical Infrastructure Resilience
- Serves as a prime mechanism to develop a partnership approach between business and government for more resilient critical infrastructure, as a shared responsibility
- Builds relationships and trust between federal/state/local governments, NGOs, universities, and businesses
- Focuses on policies to encourage formation of partnerships for more resilient infrastructure, focusing on interdependence, common needs
- Implemented policy changes to allow flows of critical information
- Can facilitate horizontal (B to B, interagency) and vertical (business to government-featuring a direct line to the Australian AG) connections



# THANK YOU!

David A. Dodd, CEcD/FM  
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[www.ippprc.org](http://www.ippprc.org)



# Financing the Future: Challenges & Opportunities in the Building Sector



**Andreas Georgoulas**  
Research Director  
Harvard University Zofnass  
Program for Sustainable  
Infrastructure



**Shalini Vajjhala**  
Founder & CEO  
re:focus partners



**David Dodd**  
Chairman & President  
International Resilience Center

# Thank you!

- The ***Climate-Safe Infrastructure*** Webinar Series continues at least through July 2018
- Upcoming webinars:
  - Financing the Future – Parts 2 and 3 (end of May / early June)
- Track webinars and progress of CSIWG at:  
<http://resources.ca.gov/climate/climate-safe-infrastructure-working-group/>
- Questions: Joey Wall - [Joseph.Wall@resources.ca.gov](mailto:Joseph.Wall@resources.ca.gov)