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1. **SET GOALS**
   - Through an iterative process, define the goals of, and boundaries around, the work of the Climate Safe Infrastructure Working Group

2. **BUILD SOCIAL CAPITAL**
   - Get to know fellow Working Group and Project Team members

3. **SHAPE PROCESS**
   - Clarify the Working Group’s preferred ways of working with each other toward a productive, successful outcome

4. **GET READY TO WORK**
   - Identify project elements, timelines, deliverables, and gain clarity on the work ahead
• Your name, affiliation

• Why are you here, really?

• What do you bring to the discussion?

• What do you most hope to see come out of this Working Group?
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Keali‘i Bright, Deputy Secretary for Climate and Energy
California Natural Resources Agency
• Climate change impact science is a moving target
• Engineers and design standards don’t do well with moving targets
• Billions from taxpayer funding will be spent on new infrastructure
• Executive Order B-30-15: Consider climate change in all state investments
• AB 2800 (Quirk): Directed the creation of the working group
• California’s 4th Climate Change Assessment
• Executive Order S-13-08, 2009
• Executive Order B-30-15, 2015
• AB 1482 (Gordon, 2015)
• AB 2800 (Quirk, 2016)
• 5-year infrastructure plan
• State Hazard Mitigation Plan
• California/Regional Transportation Plans, California Water Plan, Central Valley Flood Plan, etc.
Examine how to integrate scientific data concerning projected climate change impacts into state infrastructure engineering, including oversight, investment, design, and construction.
The working group shall consider and investigate, at a minimum, the following issues:

(1) The current informational and institutional barriers to integrating projected climate change impacts into state infrastructure design.

(2) The critical information that engineers responsible for infrastructure design and construction need to address climate change impacts.

(3) How to select an appropriate engineering design for a range of future climate scenarios as related to infrastructure planning and investment.
(A) Integrating scientific knowledge of projected climate change impacts into state infrastructure design.

(B) Addressing critical information gaps identified by the working group.

(C) A platform or process to facilitate communication between climate scientists and infrastructure engineers.
Outcome Opportunities and Leverage Points
✓ Legislation
✓ Infrastructure Planning
✓ Standards
✓ California Standards
✓ Best Practices
✓ Budget decisions
Conclusion: How do we ensure state infrastructure meets planned objectives under a changing climate?
Opportunity for Public Comment
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Opening Remarks

AB 2800 Requirements & State Goals

Working Group Member Goals

INITIAL PROJECT GOALS

Literature-Based Focus Areas

Implementation Discussion

REVISED PROJECT GOALS
Co-Development of Project Goals & Objectives
Project Goals & Foci (Prelim)

• ENGAGEMENT (focus on State-owned/-invested infrastructure and those looking to state for guidance):
  • Soliciting input into WG process
  • Engagement during WG process
  • Dissemination of results of this WG to legislated audiences
  • Recommendation for ongoing engagement beyond life of WG

• SCIENCE (all-inclusive):
  • Information needs of engineers
  • Bridging science to engineering decisions
  • Gaps/what is missing to make the connections
  • Research priorities
  • Transitioning from historical approaches to adaptive approaches
  • Actionable science

• POLICY (overarching):
  • Overarching long-term goals to pursue
  • Guidance on connecting science to practice of engineering design
  • Placing standards in broader context of all available means to create climate-resilient/safe communities

Source: S. Moser, CSI Working Group Members organizing project foci and objectives into clusters
• OUTPUTS (by July 1)
  • Report with recommendations, implementation strategies
  • Tools, techniques, guidance for how to operationalize recommendations
  • Recommendations/strategy for near-term infrastructure investment opportunities

• LONGER-TERM OUTCOMES: Indications of success/vision
  • Widely accepted climate change standards
  • CA (and individual state agencies) serve as a model for the rest of the US
  • Change culture of engineering by embodying resilience in codes
  • Sustainable and resilient, safe buildings and communities
  • Ensure that updated codes are implemented correctly and used

• PRINCIPLES UNDERLYING WG’S WORK
  • Perspective: Seeking solutions for social systems
  • Use of social, behavioral, economic science along with physical science
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Before lunch (30 min):
• Review initial questions
• High level overview of the literature
• First reactions... to be mulled over during lunch

After lunch (30 min):
• What are your “go-to” sources?
• What gaps are there in what we’ve outlined?
• What other questions should we examine in the literature?
• How do our goals fit into the available state of knowledge?
1. The universe of types of infrastructure to focus on
2. General types and sector-specific standards and procedures, climate-sensitivity, importance
3. Linking climate science to risk/exposure assessments, infrastructure standards
4. Approaches to prioritization
5. Processes for developing/changing standards and how to ensure, track, reward adoption/implementation
6. Ensuring delivery of climate-safe infrastructure, with and beyond standards
Includes:

• Buildings of all types
• Communication facilities for all types of communication technologies
• Energy generation and distribution systems
• Industrial facilities
• Transportation networks of all types (land, air, water) and supporting facilities
• Drinking water and waste water systems
• What are we missing?
Infrastructure

Includes:

- Buildings of all types
- Communication facilities for all types of communication technologies
- Energy generation and distribution systems
- Industrial facilities
- Transportation networks of all types (land, air, water) and supporting facilities
- Drinking water and waste water systems
- What are we missing?

City of Seattle’s Auditor’s Office Assessment of Vulnerable Transportation Infrastructure:

- Bridges and culverts
- Causeways and coastal roads
- Pavement surfaces
- Surface drainage
- Hillside slope stability

Key Task (Meeting #2) - identify infrastructure relevant/important for the State to consider for AB2800
• By design: slow, deliberate, conservative, tested, and consensus-based

“It is difficult to reconcile the dynamic nature of climate change with the stable framework of infrastructure design.”

(GAO 2016, p.20)
Different ways to develop/implement standards:

• International vs. US-only vs. state-based
• Mandatory vs. voluntary
• “Best” or “accepted” practices and principles
• Design vs. performance
ASCE (2015):

“The requirement that engineering infrastructure meets future needs and the uncertainty of future climate at the scale of the majority of engineering projects leads to a dilemma for practicing engineers. This dilemma is a gap between climate science and engineering practice that must be bridged.”

Source: Global Institute of Sustainability
## Linking Climate Science to User Needs

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<th>Climate-Change Phenomenon</th>
<th>Change in Environmental Condition</th>
<th>Design Implications</th>
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| Temperature change                        | Rising maximum temperature; lower minimum temperature; wider temperature range; possible significant impact on permafrost | Over the short term*, minimal impact on pavement or structural design; potential significant impact on road, bridge scour and culvert design in cold regions  
Over the long term, possible significant impact on pavement and structural design; need for new materials; better maintenance strategies |
| Changing precipitation levels             | Worst case scenario, more precipitation; higher water tables; greater levels of flooding; higher moisture content in soils | Over the short term, could affect pavement and drainage design; greater attention to foundation conditions; more probabilistic approaches to design floods; more targeted maintenance  
Over long term, definite impact on foundation design and design of drainage systems and culverts; design of pavement subgrade and materials impacts |

(Meyer 2006)
Recommendations:
• Engineers and climate scientists must engage in cooperative research
• Practicing engineers, project stakeholders, policy makers and decision makers should be better informed about uncertainty
• Engineers need new paradigm for world in which climate is changing
• Critical infrastructure most at risk should be identified
• Use New York City Panel on Climate Change (NPCC) climate projections
• Plan across useful life vs. design life
• Manage uncertainty through flexible adaptation pathways
• Project specific recommendations:
  • Financing requirements
  • Ongoing hazard mitigation projects
  • Interdependencies
  • Existing projects and risk studies
• Need/state of good repair/status according to "deferred maintenance" list
• Exposure or vulnerability to climate change risks
• Capacity to fund
• Social equity
• Importance to local community/regional/state functioning (i.e., economics)
• Institutions/actors involved
• Processes
• Certification
• Training
• Financial management and funding models to implement climate-safe infrastructure
• Other common barriers and evidence/examples/suggestions for overcoming them
Ensure Delivery of Climate-Safe Infrastructure

• Common challenges in implementation/adoption of new standards
• Workforce capacity building, e.g.:
  • skills in effective communication
  • engagement
  • economics/financial management
  • measuring performance/effectiveness
  • social equity
  • climate science and enhanced understanding/modeling skills
• Leadership development
• Non-standard strategies
• Others TBD
Initial Reactions?
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LUNCH
12:30-1:30pm

- On-site delivery
- Discuss goals, discussion to date, gaps in literature with fellow members
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• Gaps?

• Your go-to literature?

• What’s in, what’s outside the scope?

• What is needed?
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• Project timeline
• Meeting dates/locations & topics
• Webinar series
• Working Group process
  • Rules of engagement
  • Structure
• Role of project team, facilitators
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<td>1</td>
<td>1/18</td>
<td>Sacramento</td>
<td>Determine project goals; WG structure and process</td>
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<tr>
<td>2</td>
<td>2/12</td>
<td>Los Angeles</td>
<td>Identify relevant infrastructure, sector-specific infrastructure standards, climate-sensitivity, information needs</td>
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<td>3</td>
<td>3/13</td>
<td>Bay Area</td>
<td>Linking forward-looking climate science and impacts information with standards, codes, certifications throughout infrastructure design/implementation/maintenance cycle</td>
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<td>Sacramento</td>
<td>Sector-specific design standards and cross-sector interdependencies</td>
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<td>5</td>
<td>5/9</td>
<td>San Diego</td>
<td>Governance of setting/changing design standards; non-standard strategies to ensure climate-safe infrastructure; deliberation of draft report; agree on refinement needs</td>
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<td>6</td>
<td>6/20</td>
<td>Sacramento</td>
<td>Agree on final report revisions; delivery and outreach/promotion; project debrief</td>
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Webinar Series

Purpose

• Get to know WG members and share expertise.
• Educate about infrastructure issues.
• Effective use of WG meeting times.
• Maintain a constant drum beat on the topics of the WG.
• Bring in outside expertise and perspectives to enrich WG discussions.

Launch

January 30, 12pm

Frequency

Ca. every 2-3 weeks

Approach

Widely advertised
Open to interested public
CSIWG member participation
Recorded for public/CSIWG use
Educational and interactive
Roles of Project Team

Core Project Team

- Keali‘i Bright
- Joey Wall
- Guido Franco
- Elea Becker Lowe
- Susi Moser (facilitator)
- Juliette Finzi Hart (facilitator)

State Roles

- Ensure proper process & delivery
- Link to relevant processes internally
- Communicate externally with stakeholder network
- Assist with travel arrangements
- Assist with meeting logistics
- Serve as resources to WG
• Support CSIWG deliberations in and between meetings
• Assist with background research, literature searches/review
• Develop meeting agendas and logistics
• Prepare meeting materials and notes
• Track and keep project on course, on time
• Draft/revise final report
• Develop outreach strategy and materials
• Design and facilitate webinar series
• Be accountable for project deliverables
• Capacity assessment

• Rules of engagement

• WG structure

• Other

(Agreements summarized in Meeting Notes)
• ENGAGEMENT (focus on State-owned/-invested infrastructure and those looking to state for guidance):
  • Soliciting input into WG process
  • Engagement during WG process
  • Dissemination of results of this WG to legislated audiences
  • Recommendation for ongoing engagement beyond life of WG

• SCIENCE (all-inclusive):
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  • Bridging science to engineering decisions
  • Gaps/what is missing to make the connections
  • Research priorities
  • Transitioning from historical approaches to adaptive approaches
  • Actionable science

• POLICY (overarching):
  • Overarching long-term goals to pursue
  • Guidance on connecting science to practice of engineering design
  • Placing standards in broader context of all available means to create climate-resilient/safe communities

Source: S. Moser, CSI Working Group Members organizing project foci and objectives into clusters
Project Goals & Foci (Prelim)

Source: S. Moser, CSI Working Group Members
organizing project foci & objectives into clusters

• OUTPUTS (by July 1)
  • Report with recommendations, implementation strategies
  • Tools, techniques, guidance for how to operationalize recommendations
  • Recommendations/strategy for near-term infrastructure investment opportunities

• LONGER-TERM OUTCOMES: Indications of success/vision
  • Widely accepted climate change standards
  • CA (and individual state agencies) serve as a model for the rest of the US
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Review of the Day

INITIAL PROJECT GOALS

FOCUS AREAS FROM LITERATURE

IMPLEMENTATION

FEASIBLE PROJECT GOALS

NEXT STEPS

CHARGE
What We Determined and Agreed on Today...

• Project goals/foci
• CSIWG members’ capacities
• Working Group structure & process
• Rules of engagement
• Project elements
• Timeline
• Project team & facilitators’ roles
Opportunity for Public Comment
• Launch webinar series on 1/25
• Prepare Meeting #2 (Los Angeles)
• CNRA will find out whether report needs external review (peer, public)
• Send out worksheet/homework
• Prepare meeting notes of this meeting and share with WG
• Send calendar invites for webinars

• Make travel arrangements for LA meeting
• Complete preparatory work ahead of Mtg #2 (worksheet to be sent to WG asap)
• Share any references of reports deemed useful to the work
• Share names/contacts of people who would like to stay abreast of Working Group’s work; Project team will put on distribution list
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<td>Introduction to AB 2800</td>
</tr>
<tr>
<td>11:15-12:00</td>
<td>Co-Development of Project Goals &amp; Objectives</td>
</tr>
<tr>
<td>12:00-12:30</td>
<td>Drawing Bounds around the CSIWG: Literature Review (Part I)</td>
</tr>
<tr>
<td>12:30-1:30</td>
<td>Lunch</td>
</tr>
<tr>
<td>1:30-2:00</td>
<td>Drawing Bounds around the CSIWG: Literature Review (Part II)</td>
</tr>
<tr>
<td>2:00-3:30</td>
<td>Project Implementation Review and Revision of Project Goals &amp; Objectives</td>
</tr>
<tr>
<td>3:30-4:00</td>
<td>Review of Day and Next Steps</td>
</tr>
<tr>
<td>4:00</td>
<td>Adjourn</td>
</tr>
</tbody>
</table>
Toward Climate-Safe Infrastructure

Thank you!